

2020 Sustainability Report

Value Chain

SDJ: Sales de Jujuy (Olaroz Lithium Facility) - BRX: Borax Argentina.

Key Performance Indicators (KPIs)

General KPIs

	2018	2019	2020
Sales de Jujuy (Olaroz Lithium Facility)			
Lithium Carbonate Production (t)	12,470	12,605	11,922
Number of claims / 1000 dispatches	NA	18.2	15
Claim resolution time (days)	NA	NA	20
Process Capability Index ¹	52%	80%	94.0%
Claims Index (%) ²	0.58%	0.87%	0.9%
Community Suppliers as % of Total Supplier Base (by number) ³	4%	5%	5.5%
Community Suppliers as % of Total Supplier Base (by contract value) ⁴	14%	13%	7.0%
Borax Argentina ⁵			
Total tonnes produced (t)	N/I	N/I	46,641
Number of claims / 1000 dispatches	N/I	N/I	16
Claim resolution time (days)	N/I	N/I	19
Conforming product index ⁶	N/I	N/I	98.5%
Claims Index (%) ²	N/I	N/I	0.5%
Community Suppliers as % of Total Supplier Base (by number)	N/I	N/I	4.8%
Community Suppliers as % of Total Supplier Base (by contract value)	N/I	N/I	2.0%

1 - Process Capability Index: % of Analytes with Cpk >1

2 - Claimed Product / Total Product Dispatched

3- Local communities are those within direct and indirect influence area of the SDJ and BRX operations.

4- Total purchase orders corresponding to local suppliers over all purchase orders of all the company's suppliers. Applicable to SDJ and BRX.

5 - Covers total tonnes produced of boric acid, borax decahydrate, wet borax decahydrate, borax pentahydrate, HFT PLUS, HFT, HF, A6 E, A6, colemanite F, colemanite PLUS, boron 10%, boron 10.5%, and boron 10% MIX.

6- Percentage of product conforming to specification/total production. In BRX the conforming product index is equivalent to the process capability index in SDJ.

N/I: No information - Data on BRX is included in the current reporting period for the first time.

Performance Data

Production

Production	2018	2019	2020
Sales de Jujuy (Olaroz Lithium Facility)			
Lithium Carbonate Production (t)	12,470	12,605	11,922
Borax Argentina			
Total tonnes produced (t) ¹	N/I	N/I	46,641
Boric acid (t)	N/I	N/I	#
Borax dehydrate equivalent (t)	N/I	N/I	#
Mineral Concentrates (t)	N/I	N/I	#
			#
Core Reagents			
Sales de Jujuy (Olaroz Lithium Facility)			
Soda Ash Consumption (t)	41,157	38,368	21,871
Lime Consumption (t) ²	45,176	51,005	47,399

Borax Argentina

Sulfuric Acid (t)	N/I	N/I	7,965
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1 - Covers tonnes produced of boric acid, borax decahydrate, wet borax decahydrate, borax pentahydrate, HFT PLUS, HFT, HF, A6 E, A6, colemanite F, colemanite PLUS, boron 10%, boron 10.5%, and boron 10% MIX.

2- Covers the volume used in the lime and secondary liming plants and ponds when necessary.

N/I: No information - Data on BRX is included in the current reporting period for the first time.

Customers

Product Quality

	2018	2019	2020
Sales de Jujuy (Olaroz Lithium Facility)			
Process Capability Index ¹	52%	80%	94.0%
Borax Argentina			
Conforming Product Index ²	N/I	N/I	98.5%

Satisfaction

	2018	2019	2020
Sales de Jujuy (Olaroz Lithium Facility)			
Number of claims / 1000 dispatches	23.4	39.3	15
Claims Index (%) ³	0.58%	0.87%	0.9%
Borax Argentina			
Number of claims / 1000 dispatches	N/I	N/I	16
Claims Index (%) ³	N/I	N/I	0.5%

1 - Process Capability Index: % of Analytes with Cpk >1

2- Percentage of product conforming to specification/total production. In BRX the conforming product index is equivalent to the process capability index in SDI.

3 - Claimed Product / Total Product Dispatched

N/I: No information - Data on BRX is included in the current reporting period for the first time.

Suppliers

Suppliers by Region

	2018	2019	2020
Sales de Jujuy (Olaroz Lithium Facility) ¹			
Local Communities ²	29	43	38
Provincial	176	181	150
National	461	523	457
International	42	53	42
Borax Argentina			
Local Communities ²	N/I	N/I	20
Provincial	N/I	N/I	172
National	N/I	N/I	218
International	N/I	N/I	11

Percentage of Total Suppliers

	2018	2019	2020
Sales de Jujuy (Olaroz Lithium Facility) ¹			
Local Communities	4%	5%	5.5%
Provincial	25%	23%	21.8%
National	65%	65%	66.5%
International	6%	7%	6.1%
Borax Argentina			
Local Communities	N/I	N/I	4.8%
Provincial	N/I	N/I	40.9%
National	N/I	N/I	51.8%
International	N/I	N/I	2.6%

Percentage of Total Procurement Spend

	2018	2019	2020
Sales de Jujuy (Olaroz Lithium Facility) ¹			
Local Communities	14%	13%	7.1%
Provincial	26%	27%	25.1%
National	54%	49%	27.9%

International	6%	11%	39.8%
Borax Argentina			
Local Communities	N/I	N/I	2.0%
Provincial	N/I	N/I	45.4%
National	N/I	N/I	50.2%
International	N/I	N/I	2.5%

Supplier Performance	2018	2019	2020
Sales de Jujuy (Olaroz Lithium Facility)			
Breach of Supplier Code of Conduct ³	N/A	N/A	N/A
- Suppliers sanctioned ⁴	N/A	N/A	N/A
- Contracts terminated ⁵	N/A	N/A	N/A
New suppliers screened using environmental criteria ⁶	N/A	N/A	N/A
New suppliers screened using social criteria ⁶	N/A	N/A	N/A
Borax Argentina			
Breach of Supplier Code of Conduct ³	N/I	N/I	N/A
- Suppliers sanctioned	N/I	N/I	N/A
- Contracts terminated	N/I	N/I	N/A
New suppliers screened using environmental criteria ⁶	N/I	N/I	N/A
New suppliers screened using social criteria ⁶	N/I	N/I	N/A

1- Values corresponding to operations and expansion, without repeating suppliers providing services to both sectors

2- Local communities are those within direct and indirect influence area of the SDJ and BRX operations.

3 - Supplier Code of Conduct was established in FY19 with changes and approval in FY20. Next report shall include data on breach.

4- Even though there is no record of suppliers sanctioned directly for breach of code of conduct, there are 12 suppliers who were sanctioned for deviations in safety, delivery of materials and/or rendering of services.

5- Even though there is no record of suppliers with contracts terminated due to strict breach of Code of Conduct, 4 suppliers had their purchase orders cancelled due to conduct issues.

6 - Methodologies are being developed for environmental and social screening of suppliers

N/I: No information - Data on BRX is included in the current reporting period for the first time.

N/A: Not available.