

HEALTH AND SAFETY Policy

We are committed to achieving a "zero incident-zero harm" workplace for all our employees and contractors. We believe everyone should return home in the same condition they arrived in the morning: a little more tired, but unharmed and in good health.

We acknowledge our responsibility to provide the leadership, systems, training and "fit for purpose" physical assets to achieve that objective. We also acknowledge that our people, through their actions and behaviours are ultimately responsible for their own safety and that to achieve a "zero incident-zero harm" workplace requires the commitment of all.

We encourage and support all employees to achieve our "zero incident-zero harm" objective, by building their awareness and capability of core safety behaviours and incorporating necessary actions into their work plans to ensure the safety of themselves and others in the workplace.

In order to achieve our occupational health and safety objectives, we will:

- Promote safe and healthy behaviour as central to the culture of the organization;
- Strengthen our workforce's awareness, commitment and accountability to this policy and its associated objectives;
- Develop and implement effective management systems to identify, minimize and manage health and safety risks in the workplace;
- · Provide the necessary resources to achieve a safe and healthy work environment;
- Ensure our people have the necessary competency to carry out the tasks expected of them and provide appropriate and adequate training:
- Consult with our people on health and safety issues and provide them with the necessary information, tools and training to
 work safely and competently;
- Measure and review our performance regularly using clearly defined targets and indicators;
- · Strive for continuous improvement through regular review and enhancement of our safety management system;
- Comply with applicable local and international regulations, laws and guidelines;
- Recognize strong safety performance in the execution and achievement of deliverables across the organization;
- Promote health and safety in all aspects of our work, at home with our families and within the local community.

This policy applies to:

- All our employees and contractors, for those operations where we have management control, who accept personal
 responsibility for the safety outcomes of our operations and understand their role in ensuring and promoting our safety
 performance;
- Our suppliers and service providers, who through obligations in their supply arrangements, commit to meeting the safety standards and performance management expectations defined by this policy and associated procedures.

We also commit to endeavour to extend these commitments to our JV partners and to JV operations where we do not have control.

The policy has been approved by the Executive and Board of Directors.

Martin Perez de Solay CEO and Managing Director

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Rick Anthon General Counsel, Joint Company Secretary

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Andrew Barber Chief Investor Relations Officer Hersen Porta
Chief Operating Officer

Nicolas Mordeglia

Chief Legal and Communications Officer

Kate Bennett

Chief Sustainability Officer

Neil Kaplan

Chief Financial Officer, Joint Company

Secretary

Ileana Freire

Chief Human Resources Officer